

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
0001 General Municipal Revenues				
1-111 Residential	(5,688,195)	(5,773,520)	(5,860,125)	(5,948,025)
1-112 Commercial	(2,465,940)	(2,502,930)	(2,540,475)	(2,578,585)
1-113 Industrial	(31,250)	(31,720)	(32,195)	(32,675)
1-114 Linear	(408,660)	(464,790)	(471,760)	(478,835)
1-116 Farmland	(11,570)	(11,745)	(11,920)	(12,095)
1-117 Grants: Property Tax Residential	(70,150)	(71,200)	(72,270)	(73,355)
1-118 Grants: Property Tax Non-Residential	(329,565)	(334,510)	(339,530)	(344,620)
1-119 DI Properties Requisition	(3,000)	(3,060)	(3,120)	(3,185)
1-511 Penalties	(145,000)	(145,000)	(145,000)	(145,000)
1-521 License (specify)	(129,500)	(130,000)	(130,200)	(130,200)
1-541 Franchise Tax: Electrical/Gas	(1,863,545)	(1,898,225)	(1,933,405)	(1,969,550)
1-551 Interest on Investments	(415,000)	(390,000)	(380,000)	(380,000)
1-961 Transfer from (specify department)	(288,750)	(288,750)	(288,750)	(288,750)
1-962 Transfer from (specify department)	(123,750)	(123,750)	(123,750)	(123,750)
1-991 Other Income	(1,700)	(1,700)	(1,700)	(1,700)
1-992 Contributions: Community Organizations		(16,800)	(16,800)	(16,800)
Total 0001 General Municipal Revenues	(11,975,575)	(12,187,700)	(12,351,000)	(12,527,125)
1101 Legislative				
1-843 Conditional Programs				
1-991 Other Income				
2-111 Salaries	39,250	40,230	40,835	41,650
2-151 Payroll Benefits	45,625	46,535	47,235	47,940
2-152 Wellness Program				
2-171 Council Wages	210,840	209,975	212,800	216,330
2-214 Conventions/Registrations	5,000	10,125	10,300	10,300
2-217 Travel and Subsistence	9,000	17,500	17,850	17,850
2-221 Advertising and Promotion	9,450	6,550	6,700	6,700
2-272 Insurance and Bond Premiums	540	570	600	630
2-291 Other General Services	25,055	55	55	55
2-295 Project: (specify)	2,650	2,700	2,700	2,700
2-296 Project: (specify)	5,000	5,000	5,000	5,000
2-515 Stationery, Office Supplies	1,250	1,350	1,400	1,400
2-771 Grant: (specify) individuals, community				
Total 1101 Legislative	353,660	340,590	345,475	350,555
1201 General Administration				
1-431 Sale of Service	(20,000)	(20,000)	(20,000)	(20,000)
1-446 Developers Agreements				
1-843 Conditional Programs	(63,430)	(63,430)	(63,430)	(63,430)
1-961 Transfer from (specify department)	(1,200)	(1,200)	(1,200)	(1,200)
1-991 Other Income	(7,000)	(7,000)	(7,000)	(7,000)
2-111 Salaries	563,830	577,930	586,600	598,330
2-151 Payroll Benefits	119,925	122,325	124,155	126,020

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-152 Wellness Program	1,500	1,500	1,500	1,500
2-214 Conventions/Registrations	5,070	6,175	6,210	6,210
2-215 Postage	9,250	9,500	9,500	9,500
2-216 Telephone	13,620	13,860	13,120	14,120
2-217 Travel and Subsistence	5,800	7,800	7,950	7,950
2-218 Meeting Expense	3,880	3,930	3,930	3,930
2-221 Advertising and Promotion	1,500	1,500	1,500	1,500
2-222 Municipal Membership Fees	15,980	15,980	15,980	15,980
2-223 Printing and Binding	8,000	8,150	8,150	8,150
2-231 Accounting and Audit	29,000	29,000	29,000	29,000
2-232 Assessors	94,750	95,925	97,110	98,290
2-234 Education	7,075	3,550	3,550	3,550
2-237 Legal and Collection	30,000	22,500	22,500	22,500
2-238 Medical	5,200	5,200	5,200	5,200
2-239 Other Professional	23,700	25,400	27,900	22,900
2-252 Repairs: Equipment	3,500	3,500	3,550	3,550
2-262 Rental/Lease: Equipment/Furnishings	6,355	6,355	6,355	6,355
2-272 Insurance and Bond Premiums	1,350	1,420	1,500	1,580
2-291 Other General Services	11,750	11,750	11,750	11,750
2-295 Project: (specify)	7,500	7,500	7,500	7,500
2-515 Stationery, Office Supplies	19,250	19,250	19,750	19,750
2-519 Other General Supplies	2,500	2,500	2,500	2,500
2-761 Contributed to Capital Reserves				
2-812 Penalties, Interest, Overdraft	15,500	16,000	16,500	16,500
2-813 POS - Over/Short				
2-911 Rebates	15,350	15,675	15,925	15,925
2-912 Discounts				
2-926 Uncollectable Accounts				
2-930 Amortization Expense	128,000	128,000	128,000	128,000
2-961 Transfer to (specify department)	5,000	5,000	5,000	5,000
2-969 Transfer to BCF				
Total 1201 General Administration	1,062,505	1,075,545	1,090,555	1,101,410
1202 Town Hall				
1-991 Other Income				
2-111 Salaries	13,375	13,710	13,915	14,195
2-151 Payroll Benefits	3,020	3,080	3,125	3,170
2-152 Wellness Program	75	75	75	75
2-216 Telephone	1,780	1,810	1,840	1,840
2-241 Janitorial Services	33,750	33,750	33,750	33,750
2-251 Repairs: Buildings	16,650	5,650	5,650	5,650
2-252 Repairs: Equipment	1,600	2,900	1,400	1,400
2-253 Repairs: Other	5,150	5,150	5,150	5,150
2-272 Insurance and Bond Premiums	7,190	7,580	7,980	8,400

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-291 Other General Services	10,625	14,125	10,685	10,685
2-511 Safety Materials, Clothing & Shoes	825	850	875	875
2-518 Janitorial Supplies	200	225	225	225
2-519 Other General Supplies	2,000	2,000	2,000	2,000
2-521 Fuel Oil Grease	1,000	1,050	1,100	1,160
2-531 Chemicals and Salts	750	750	750	750
2-541 Utilities: Electricity	25,940	26,360	26,780	27,200
2-542 Utilities: Gas	18,790	20,470	21,795	23,120
2-543 Utilities: Water and Sewer	2,040	2,080	2,120	2,120
Total 1202 Town Hall	144,760	141,615	139,215	141,765
1203 Computer Services				
1-451 Custom Work				
1-961 Transfer from (specify department)	(1,200)	(1,200)	(1,200)	(1,200)
1-963 Transfer from (specify department)	(8,000)	(8,000)	(8,000)	(8,000)
1-964 Transfer from (specify department)	(8,000)	(8,000)	(8,000)	(8,000)
1-991 Other Income				
2-226 Internet	23,780	23,780	24,200	24,200
2-227 Software and Upgrades	87,530	89,115	89,540	89,540
2-234 Education	6,000	6,000	6,000	6,000
2-252 Repairs: Equipment	11,700	11,700	11,700	11,700
2-275 Software Support/Upgrades	111,710	111,710	111,710	111,710
2-291 Other General Services				
2-515 Stationery, Office Supplies	2,000	2,000	2,000	2,000
2-519 Other General Supplies	26,500	21,500	20,000	20,000
Total 1203 Computer Services	252,020	248,605	247,950	247,950
1204 Communications/Public Relations				
1-991 Other Income				
2-111 Salaries	71,900	73,700	74,800	76,300
2-151 Payroll Benefits	17,215	17,560	17,825	18,090
2-152 Wellness Program	500	500	500	500
2-214 Conventions/Registrations	1,600	1,600	1,600	1,600
2-216 Telephone	565	580	1,595	595
2-217 Travel and Subsistence	1,200	1,300	1,300	1,300
2-218 Meeting Expense	300	300	300	300
2-221 Advertising and Promotion	32,000	32,500	33,000	33,000
2-222 Municipal Membership Fees				
2-234 Education	1,050	1,100	1,100	1,100
2-239 Other Professional				
2-275 Software Support/Upgrades	15,840	15,840	15,840	15,840
2-291 Other General Services				
2-295 Project: (specify)	6,000	6,000	6,000	6,000
2-515 Stationery, Office Supplies	500	500	500	500
2-519 Other General Supplies				

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-969 Transfer to BCF				
Total 1204 Communications/Public Relations	148,670	151,480	154,360	155,125
2101 Police Services				
1-432 Sale of Information	(12,300)	(12,500)	(12,800)	(12,800)
1-531 Fines: Own	(141,500)	(142,000)	(142,500)	(142,500)
1-843 Conditional Programs	(364,232)	(364,232)	(364,232)	(364,232)
1-961 Transfer from (specify department)	(5,000)	(5,000)	(5,000)	(5,000)
1-962 Transfer from (specify department)	(6,000)	(6,000)	(6,000)	(6,000)
1-963 Transfer from (specify department)	(17,000)	(17,000)	(17,000)	(17,000)
1-964 Transfer from (specify department)	(1,200)	(1,200)	(1,200)	(1,200)
1-965 Transfer from (specify department)	(800)	(800)	(800)	(800)
1-966 Transfer from (specify department)	(4,000)	(4,000)	(4,000)	(4,000)
1-991 Other Income				
2-111 Salaries	277,095	284,025	288,285	294,050
2-151 Payroll Benefits	66,520	67,850	68,865	69,900
2-152 Wellness Program	1,500	1,500	1,500	1,500
2-212 Communication System	3,400	3,400	3,400	3,400
2-214 Conventions/Registrations	250	250	250	250
2-215 Postage	100	100	100	100
2-216 Telephone	2,190	4,230	2,270	3,270
2-217 Travel and Subsistence	1,500	3,100	3,125	3,125
2-222 Municipal Membership Fees	125	125	125	125
2-234 Education	1,000	1,000	1,000	1,000
2-239 Other Professional				
2-252 Repairs: Equipment	3,800	3,800	3,800	3,800
2-272 Insurance and Bond Premiums	5,000	5,270	5,550	5,850
2-275 Software Support/Upgrades	2,825	2,825	2,875	2,875
2-291 Other General Services				
2-333 Police Services	1,355,685	1,359,560	1,364,000	1,444,000
2-511 Safety Materials, Clothing & Shoes	3,250	3,250	3,250	3,250
2-515 Stationery, Office Supplies	1,800	1,800	1,800	1,800
2-519 Other General Supplies	8,750	750	750	750
2-521 Fuel Oil Grease	7,000	7,400	7,820	8,260
2-771 Grant: (specify) individuals, community	1,000	800	800	800
2-926 Uncollectable Accounts				
2-930 Amortization Expense	34,000	34,000	34,000	34,000
2-969 Transfer to BCF				
Total 2101 Police Services	1,224,758	1,232,303	1,240,033	1,328,573
2301 Fire Protection				
1-351 (specify) [fire, road, utility, etc]	(1,500)	(1,500)	(1,500)	(1,500)
1-431 Sale of Service	(28,000)	(29,000)	(29,000)	(29,000)
1-461 Fire	(500)	(500)	(500)	(500)
1-591 Gifts/General Donations				

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
1-991 Other Income				
1-993 Gain (Loss) on Disposal of Asset				
2-111 Salaries	201,120	206,150	209,240	213,425
2-151 Payroll Benefits	11,140	11,365	11,535	11,705
2-152 Wellness Program				
2-212 Communication System	11,225	11,225	11,225	11,225
2-215 Postage	50	50	50	50
2-216 Telephone	3,530	4,560	5,590	4,590
2-217 Travel and Subsistence	1,500	1,800	1,800	1,800
2-222 Municipal Membership Fees	4,020	4,050	4,100	4,100
2-234 Education	5,500	5,500	5,500	5,500
2-241 Janitorial Services	3,600	3,600	3,600	3,600
2-249 Contracted Service (Specify)	20,915	21,552	22,190	22,190
2-251 Repairs: Buildings	5,000	5,000	5,000	5,000
2-252 Repairs: Equipment	10,250	10,500	10,500	10,500
2-253 Repairs: Other	11,250	2,250	2,250	2,250
2-254 Repairs: Structures				
2-272 Insurance and Bond Premiums	22,015	23,190	24,430	25,730
2-291 Other General Services	8,630	10,415	8,630	10,415
2-511 Safety Materials, Clothing & Shoes	12,000	12,000	12,000	12,000
2-519 Other General Supplies	10,650	7,300	7,300	7,300
2-521 Fuel Oil Grease	6,000	6,300	6,620	6,950
2-524 Consumable, Small Tools	750	750	750	750
2-541 Utilities: Electricity	16,265	16,600	16,935	17,265
2-542 Utilities: Gas	12,205	13,120	13,880	14,645
2-543 Utilities: Water and Sewer	610	620	630	630
2-926 Uncollectable Accounts				
2-930 Amortization Expense	48,000	48,000	48,000	48,000
2-969 Transfer to BCF				
Total 2301 Fire Protection	396,225	394,897	400,755	408,620
2401 Disaster Services - Risk Management				
1-831 Wage Subsidies				
1-843 Conditional Programs				
1-941 Drawn from Operating Reserve				
1-991 Other Income				
2-111 Salaries	5,840	5,985	6,075	6,195
2-151 Payroll Benefits	1,240	1,265	1,285	1,300
2-152 Wellness Program				
2-214 Conventions/Registrations				
2-216 Telephone	180	180	180	180
2-217 Travel and Subsistence	1,500	1,500	1,500	1,500
2-221 Advertising and Promotion				
2-222 Municipal Membership Fees				

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-226 Internet	740	760	780	780
2-234 Education	7,700	7,700	7,700	7,700
2-239 Other Professional	3,000	3,100	3,100	3,100
2-252 Repairs: Equipment				
2-272 Insurance and Bond Premiums				
2-291 Other General Services	250	250	250	250
2-295 Project: (specify)				
2-519 Other General Supplies	4,200	4,250	4,250	4,250
2-831 Interest	14,000	39,900	39,075	39,075
2-930 Amortization Expense				
2-969 Transfer to BCF				
Total 2401 Disaster Services - Risk Management	38,650	64,890	64,195	64,330
2601 Safety Codes - Drumheller				
1-431 Sale of Service				
1-521 License (specify)	(6,150)	(6,150)	(6,150)	(6,150)
1-522 Permits (specify)	(25,500)	(26,000)	(27,000)	(27,000)
1-525 Permits (specify)	(48,000)	(49,000)	(50,000)	(50,000)
1-526 Permits (specify)	(4,500)	(4,500)	(4,500)	(4,500)
1-991 Other Income				
2-111 Salaries	20,845	21,365	21,685	22,120
2-151 Payroll Benefits	5,025	5,125	5,200	5,280
2-152 Wellness Program	200	200	200	200
2-215 Postage	150	150	150	150
2-216 Telephone	510	520	530	530
2-217 Travel and Subsistence				
2-223 Printing and Binding	800	800	800	800
2-234 Education	500	500	500	500
2-239 Other Professional	58,900	59,950	61,350	61,350
2-291 Other General Services	200	200	200	200
2-295 Project: (specify)	3,838	3,876	3,915	3,915
2-511 Safety Materials, Clothing & Shoes				
2-515 Stationery, Office Supplies	250	250	250	250
2-930 Amortization Expense	1,100	1,100	1,100	1,100
Total 2601 Safety Codes - Drumheller	8,168	8,386	8,230	8,745
2602 Safety Codes - Palliser				
1-431 Sale of Service	(72,350)	(73,800)	(75,275)	(75,275)
1-521 License (specify)				
1-522 Permits (specify)				
1-525 Permits (specify)				
1-526 Permits (specify)				
1-527 Permits				
1-599 Government Rebates				
1-991 Other Income				

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-111 Salaries	56,915	58,340	59,215	60,395
2-151 Payroll Benefits	13,085	13,350	13,550	13,750
2-152 Wellness Program	500	500	500	500
2-214 Conventions/Registrations		450	450	450
2-215 Postage	100	100	100	100
2-216 Telephone	1,320	1,340	1,360	1,360
2-217 Travel and Subsistence	500	500	500	500
2-223 Printing and Binding	1,450	1,500	1,550	1,550
2-234 Education	275	275	275	275
2-291 Other General Services				
2-515 Stationery, Office Supplies	500	500	500	500
2-961 Transfer to (specify department)	1,200	1,200	1,200	1,200
Total 2602 Safety Codes - Palliser	3,495	4,255	3,925	5,305
2603 Development Permits				
1-521 License (specify)				
1-523 Permits (specify)	(13,250)	(13,500)	(13,750)	(13,750)
1-524 Permits (specify)	(3,550)	(3,600)	(3,675)	(3,675)
1-991 Other Income				
2-111 Salaries	39,030	40,005	40,605	41,415
2-151 Payroll Benefits	9,670	9,860	10,010	10,160
2-152 Wellness Program	500	500	500	500
2-214 Conventions/Registrations	725	725	725	725
2-215 Postage	500	500	500	500
2-216 Telephone	400	400	400	400
2-217 Travel and Subsistence		1,000	1,000	1,000
2-218 Meeting Expense	1,200	2,100	2,100	2,100
2-221 Advertising and Promotion	10,750	10,750	10,750	10,750
2-222 Municipal Membership Fees		425	425	425
2-223 Printing and Binding	1,700	1,700	1,700	1,700
2-234 Education	3,000	1,000	1,000	1,000
2-239 Other Professional				
2-291 Other General Services				
2-515 Stationery, Office Supplies	500	500	500	500
2-519 Other General Supplies				
Total 2603 Development Permits	51,175	52,365	52,790	53,750
2610 Animal Control				
1-521 License (specify)	(10,650)	(10,900)	(11,150)	(11,150)
2-215 Postage	300	300	300	300
2-239 Other Professional	3,500	3,500	3,500	3,500
2-291 Other General Services	2,000	2,000	2,000	2,000
2-519 Other General Supplies	1,000	1,000	1,000	1,000
2-961 Transfer to (specify department)	17,000	17,000	17,000	17,000
Total 2610 Animal Control	13,150	12,900	12,650	12,650

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2611 Weed Control				
1-451 Custom Work	(7,000)	(10,000)	(10,000)	(10,000)
1-991 Other Income				
2-111 Salaries	1,000	1,025	1,040	1,060
2-151 Payroll Benefits				
2-215 Postage	500	500	500	500
2-234 Education	1,000	1,000	1,000	1,000
2-252 Repairs: Equipment	500	500	500	500
2-272 Insurance and Bond Premiums	890	940	990	1,050
2-291 Other General Services	16,500	25,600	25,600	25,600
2-511 Safety Materials, Clothing & Shoes	200	200	200	200
2-519 Other General Supplies	1,350	1,375	1,375	1,375
2-521 Fuel Oil Grease	500	500	500	500
2-531 Chemicals and Salts				
2-961 Transfer to (specify department)	6,000	6,000	6,000	6,000
Total 2611 Weed Control	21,440	27,640	27,705	27,785
2612 Mosquito Control				
1-991 Other Income				
2-111 Salaries				
2-151 Payroll Benefits				
2-215 Postage				
2-234 Education	1,000	1,050	1,075	1,075
2-242 Contract: (specify)	20,000	20,000	20,000	20,000
2-252 Repairs: Equipment	650	650	650	650
2-291 Other General Services	300	300	300	300
2-511 Safety Materials, Clothing & Shoes	250	250	250	250
2-519 Other General Supplies	350	350	350	350
2-531 Chemicals and Salts	25,000	25,000	25,000	25,000
Total 2612 Mosquito Control	47,550	47,600	47,625	47,625
3101 Engineering Administration				
1-331 Sale to Provincial Government	(8,500)	(8,500)	(8,500)	(8,500)
1-991 Other Income				
1-993 Gain (Loss) on Disposal of Asset				
2-111 Salaries	286,410	293,570	297,975	303,935
2-151 Payroll Benefits	62,685	63,940	64,900	65,870
2-152 Wellness Program	1,000	1,000	1,000	1,000
2-212 Communication System	5,500	7,900	7,900	7,900
2-214 Conventions/Registrations		1,000	1,000	1,000
2-215 Postage	750	775	775	775
2-216 Telephone	4,500	5,570	6,640	3,690
2-217 Travel and Subsistence	1,500	1,500	1,500	1,500
2-222 Municipal Membership Fees	1,225	1,225	1,225	1,225
2-223 Printing and Binding	900	900	900	900

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-234 Education	1,800	1,800	1,800	1,800
2-239 Other Professional	10,000	10,000	10,000	10,000
2-291 Other General Services	1,000	2,000	2,000	2,000
2-515 Stationery, Office Supplies	1,000	1,000	1,000	1,000
2-519 Other General Supplies	150	150	150	150
2-930 Amortization Expense	232,355	232,355	232,355	232,355
2-969 Transfer to BCF				
2-993 Loss on Disposal of Asset				
Total 3101 Engineering Administration	602,275	616,185	622,620	626,600
3102 Workshop and Yards				
1-422 Programs (Taxable)	(1,200)	(1,200)	(1,200)	(1,200)
1-451 Custom Work	(500)	(500)	(500)	(500)
1-991 Other Income				
2-111 Salaries	284,240	291,345	295,715	301,630
2-151 Payroll Benefits	66,360	67,685	68,700	69,735
2-152 Wellness Program	500	500	500	500
2-212 Communication System				
2-216 Telephone	1,425	1,450	1,475	1,475
2-223 Printing and Binding				
2-234 Education	1,500	1,500	1,500	1,500
2-241 Janitorial Services	7,000	7,000	7,000	7,000
2-251 Repairs: Buildings	8,050	8,050	8,050	8,050
2-252 Repairs: Equipment	12,000	12,000	12,000	12,000
2-253 Repairs: Other	10,000	10,000	10,000	10,000
2-254 Repairs: Structures	9,200	1,200	1,200	1,200
2-272 Insurance and Bond Premiums	19,940	21,010	22,130	23,310
2-291 Other General Services	20,700	20,700	20,700	20,700
2-511 Safety Materials, Clothing & Shoes	7,000	7,000	7,000	7,000
2-515 Stationery, Office Supplies	1,200	1,200	1,200	1,200
2-518 Janitorial Supplies	1,500	1,500	1,500	1,500
2-519 Other General Supplies	10,350	5,550	5,550	5,550
2-521 Fuel Oil Grease	25,000	25,500	26,000	26,500
2-524 Consumable, Small Tools	6,000	6,000	6,000	6,000
2-541 Utilities: Electricity	43,110	43,875	44,640	45,400
2-542 Utilities: Gas	26,920	25,585	27,315	29,045
2-543 Utilities: Water and Sewer	5,710	5,825	5,945	5,945
2-961 Transfer to (specify department)	4,000	4,000	4,000	4,000
Total 3102 Workshop and Yards	570,005	566,775	576,420	587,540
3202 Roads and Streets				
1-441 Sale of Utility				
1-451 Custom Work	(7,500)	(7,500)	(7,500)	(7,500)
1-991 Other Income				
1-993 Gain (Loss) on Disposal of Asset				

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-111 Salaries	327,805	337,250	343,060	350,920
2-151 Payroll Benefits	68,770	70,145	71,200	72,265
2-152 Wellness Program	500	500	500	500
2-215 Postage				
2-216 Telephone	510	520	530	530
2-242 Contract: (specify)	56,500	41,500	41,500	41,500
2-252 Repairs: Equipment	77,500	77,500	77,500	77,500
2-254 Repairs: Structures	86,600	99,200	99,600	90,500
2-272 Insurance and Bond Premiums	15,200	16,010	16,860	17,760
2-291 Other General Services	4,400	4,400	4,400	4,400
2-511 Safety Materials, Clothing & Shoes	1,500	1,500	1,500	1,500
2-519 Other General Supplies	2,450	2,450	2,450	2,450
2-521 Fuel Oil Grease	40,000	42,000	44,100	46,310
2-531 Chemicals and Salts	15,900	15,900	15,900	15,900
2-535 Sand and Gravel	56,000	56,000	56,000	56,000
2-926 Uncollectable Accounts				
2-930 Amortization Expense	541,778	355,312	403,656	357,701
Total 3202 Roads and Streets	1,287,913	1,112,687	1,171,256	1,128,236
3203 Street Lighting				
1-991 Other Income	(10,000)	(10,000)	(10,000)	(10,000)
2-111 Salaries				
2-151 Payroll Benefits				
2-254 Repairs: Structures	15,200	15,200	15,200	15,200
2-291 Other General Services	1,600	1,600	1,600	1,600
2-519 Other General Supplies	300	300	300	300
2-541 Utilities: Electricity	450,640	462,690	474,740	486,790
Total 3203 Street Lighting	457,740	469,790	481,840	493,890
3204 Traffic Services				
1-991 Other Income				
2-111 Salaries	8,920	9,140	9,280	9,460
2-151 Payroll Benefits	2,010	2,050	2,085	2,115
2-152 Wellness Program	50	50	50	50
2-222 Municipal Membership Fees				
2-252 Repairs: Equipment	450	450	450	450
2-254 Repairs: Structures	6,900	6,900	6,900	6,900
2-272 Insurance and Bond Premiums	30	30	30	30
2-291 Other General Services	20,000	20,300	20,500	20,500
2-519 Other General Supplies	600	600	600	600
Total 3204 Traffic Services	38,960	39,520	39,895	40,105
3205 Bridges				
2-239 Other Professional				
Total 3205 Bridges				
3211 Primary/Secondary Highways				

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
1-331 Sale to Provincial Government				
1-451 Custom Work				
2-242 Contract: (specify)				
Total 3211 Primary/Secondary Highways				
3301 Airport				
1-441 Sale of Utility	(27,000)	(27,500)	(27,500)	(27,500)
1-569 Rental: Other	(3,025)	(3,025)	(3,025)	(3,025)
1-991 Other Income				
2-111 Salaries				
2-151 Payroll Benefits				
2-212 Communication System	200	200	200	200
2-216 Telephone				
2-222 Municipal Membership Fees	250	250	250	250
2-226 Internet	665	670	675	675
2-241 Janitorial Services				
2-242 Contract: (specify)				
2-251 Repairs: Buildings	2,155	2,155	2,155	2,155
2-253 Repairs: Other	1,500	1,500	1,500	1,500
2-254 Repairs: Structures	9,200	11,200	11,200	11,200
2-272 Insurance and Bond Premiums	6,920	7,290	7,680	8,090
2-291 Other General Services	16,500	14,510	14,510	14,510
2-512 Goods for Re-Sale	22,000	22,675	22,675	22,675
2-518 Janitorial Supplies	500	500	500	500
2-519 Other General Supplies				
2-521 Fuel Oil Grease				
2-541 Utilities: Electricity	5,875	6,020	6,165	6,310
2-542 Utilities: Gas	1,200	1,200	1,200	1,200
2-543 Utilities: Water and Sewer	255	260	265	265
2-812 Penalties, Interest, Overdraft	1,525	1,550	1,575	1,575
2-930 Amortization Expense	68,000	68,000	68,000	68,000
Total 3301 Airport	106,720	107,455	108,025	108,580
3701 Storm Sewers				
2-111 Salaries				
2-291 Other General Services				
Total 3701 Storm Sewers				
4301 Garbage Collection				
1-441 Sale of Utility	(125,700)	(125,700)	(125,700)	(125,700)
1-991 Other Income				
2-111 Salaries				
2-151 Payroll Benefits				
2-214 Conventions/Registrations	750	775	775	775
2-222 Municipal Membership Fees	157,310	160,450	163,650	166,900
2-239 Other Professional	213,900	213,900	213,900	213,900

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-252 Repairs: Equipment	3,000	3,000	3,000	3,000
2-926 Uncollectable Accounts				
Total 4301 Garbage Collection	249,260	252,425	255,625	258,875
5101 FCSS Administration				
1-751 Other Local Governments				
1-841 Wage Subsidies				
1-843 Conditional Programs	(234,050)	(234,050)	(234,050)	(234,050)
1-991 Other Income	(12,592)			
2-111 Salaries	142,430	135,230	137,255	140,000
2-151 Payroll Benefits	33,595	34,265	34,780	35,300
2-152 Wellness Program	1,100	1,100	1,100	1,100
2-214 Conventions/Registrations	1,125	1,335	1,347	1,347
2-215 Postage	100	101	102	102
2-216 Telephone	1,600	2,630	2,660	2,660
2-217 Travel and Subsistence	2,000	3,000	3,030	3,030
2-221 Advertising and Promotion	2,860	2,890	2,920	2,920
2-222 Municipal Membership Fees	910	918	928	928
2-223 Printing and Binding	400	404	408	408
2-231 Accounting and Audit	1,250	1,262	1,275	1,275
2-234 Education	1,100	1,111	1,122	1,122
2-272 Insurance and Bond Premiums				
2-291 Other General Services	80	81	82	82
2-295 Project: (specify)	9,885	9,905	2,040	2,040
2-514 Program Materials	800	810	820	820
2-515 Stationery, Office Supplies	375	385	390	390
2-519 Other General Supplies	800	820	840	840
2-926 Uncollectable Accounts				
2-961 Transfer to (specify department)	1,200	1,215	2,445	2,445
2-969 Transfer to BCF				
Total 5101 FCSS Administration	(45,032)	(36,588)	(40,506)	(37,241)
5103 Seniors Services				
1-991 Other Income	(53,155)	(11,206)	(11,206)	(11,206)
2-111 Salaries	61,725	53,020	53,815	54,890
2-151 Payroll Benefits	12,560	11,790	11,970	12,150
2-152 Wellness Program	500	500	500	500
2-214 Conventions/Registrations	300	303	306	306
2-215 Postage	75	76	77	77
2-216 Telephone	800	1,810	820	820
2-217 Travel and Subsistence	650	912	929	929
2-221 Advertising and Promotion	1,750	976	1,017	1,017
2-222 Municipal Membership Fees	55	56	57	57
2-234 Education	400	605	615	615
2-291 Other General Services	80	80	80	80

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-295 Project: (specify)	3,800	3,845	3,885	3,885
2-296 Project: (specify)	10,106	2,020	2,040	2,040
2-297 Project: (specify)	500			
2-298 Project (specify)	28,601			
2-514 Program Materials	4,100	4,145	4,190	4,190
2-515 Stationery, Office Supplies	500	855	510	510
2-519 Other General Supplies	200	205	210	215
Total 5103 Seniors Services	73,547	69,992	69,815	71,075
5105 Seasonal FCSS Programs				
1-421 Programs (Taxable)				
1-433 Advertising	(3,250)	(6,565)	(6,630)	(6,630)
1-595 Grants: Individuals/Service Organization	(1,000)	(1,330)	(1,330)	(1,330)
1-991 Other Income				
2-111 Salaries				
2-151 Payroll Benefits				
2-217 Travel and Subsistence	500	505	510	510
2-221 Advertising and Promotion	200	200	200	200
2-222 Municipal Membership Fees				
2-223 Printing and Binding	1,315	7,990	8,070	8,070
2-234 Education		4,040	4,080	4,080
2-291 Other General Services		40	40	40
2-295 Project: (specify)	7,700	9,330	9,405	9,405
2-514 Program Materials				
2-515 Stationery, Office Supplies				
2-519 Other General Supplies				
2-812 Penalties, Interest, Overdraft				
2-926 Uncollectable Accounts				
2-969 Transfer to BCF				
Total 5105 Seasonal FCSS Programs	5,465	14,210	14,345	14,345
5106 Youth Services				
1-431 Sale of Service				
1-595 Grants: Individuals/Service Organization				
1-991 Other Income	(93,563)	(12,781)	(6,281)	(8,781)
2-111 Salaries	47,500	48,685	49,415	50,400
2-151 Payroll Benefits	9,900	10,100	10,250	10,405
2-152 Wellness Program	500	500	500	500
2-214 Conventions/Registrations		200	200	200
2-215 Postage	75	76	77	77
2-216 Telephone	800	1,800	800	800
2-217 Travel and Subsistence	500	750	760	760
2-221 Advertising and Promotion	2,000	750	760	760
2-234 Education	1,100	600	605	605
2-291 Other General Services	2,800	800	805	805

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-295 Project: (specify)	5,200	1,657	1,657	1,657
2-514 Program Materials	10,511	1,000	1,010	1,020
2-515 Stationery, Office Supplies	500	250	255	255
2-519 Other General Supplies	500	500	500	500
2-763 VADIM CONVERTED	34,155	3,000	3,000	3,000
2-812 Penalties, Interest, Overdraft				
2-912 Discounts		2,000	2,000	2,000
2-926 Uncollectable Accounts				
Total 5106 Youth Services	22,478	59,887	66,313	64,963
5121 Indirect Programs				
1-991 Other Income				
2-223 Printing and Binding				
2-295 Project: (specify)				
2-771 Grant: (specify) individuals, community	30,000	30,000	30,000	30,000
2-776 Grant: (specify) individuals, community				
Total 5121 Indirect Programs	30,000	30,000	30,000	30,000
5301 Seniors Foundation				
1-111 Residential	(554,230)	(554,230)	(554,230)	(554,230)
2-781 Requisition: (specify)	554,230	554,230	554,230	554,230
Total 5301 Seniors Foundation				
5302 Non-FCSS Programs - CBI				
1-841 Wage Subsidies				
1-991 Other Income				
2-111 Salaries				
2-151 Payroll Benefits				
2-152 Wellness Program				
2-216 Telephone				
2-217 Travel and Subsistence				
2-221 Advertising and Promotion				
2-234 Education				
2-291 Other General Services				
2-515 Stationery, Office Supplies				
2-519 Other General Supplies				
Total 5302 Non-FCSS Programs - CBI				
5303 Non-FCSS Programs - Community Social Services				
1-831 Wage Subsidies				
1-833 Conditional Programs				
1-841 Wage Subsidies				
1-843 Conditional Programs				
1-991 Other Income				
2-111 Salaries	24,500	1,185	1,915	2,900
2-151 Payroll Benefits	5,180	5,380	5,530	5,685
2-216 Telephone	800			

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-217 Travel and Subsistence	250			
2-221 Advertising and Promotion				
2-222 Municipal Membership Fees	1,500	1,508	1,516	1,516
2-234 Education				
2-239 Other Professional	25,000	25,000	25,000	25,000
2-291 Other General Services				
2-295 Project: (specify)	10,000	10,000	10,000	10,000
2-296 Project: (specify)				
2-514 Program Materials				
2-519 Other General Supplies				
2-812 Penalties, Interest, Overdraft				
Total 5303 Non-FCSS Programs - Community Social Services	67,230	43,073	43,961	45,101
5601 Cemetery				
1-443 Sale of Land	(35,000)	(35,800)	(37,800)	(37,800)
1-841 Wage Subsidies				
1-991 Other Income				
1-993 Gain (Loss) on Disposal of Asset				
2-111 Salaries	15,330	15,710	15,950	16,265
2-151 Payroll Benefits	1,355	1,380	1,400	1,420
2-239 Other Professional	3,000	3,000	3,000	3,000
2-252 Repairs: Equipment	500	500	500	500
2-254 Repairs: Structures	2,600	2,600	2,600	2,600
2-272 Insurance and Bond Premiums	950	1,000	1,050	1,110
2-291 Other General Services	6,905	6,930	7,000	7,000
2-519 Other General Supplies	3,000	3,000	3,000	3,000
2-521 Fuel Oil Grease	1,500	1,650	1,810	1,980
2-930 Amortization Expense	2,100	2,100	2,100	2,100
Total 5601 Cemetery	2,240	2,070	610	1,175
6101 Municipal Planning				
2-771 Grant: (specify) individuals, community	114,125	116,425	118,775	118,775
2-969 Transfer to BCF				
Total 6101 Municipal Planning	114,125	116,425	118,775	118,775
6201 Economic Development				
1-444 Sale of Materials				
1-843 Conditional Programs				
1-991 Other Income				
2-111 Salaries	86,535	89,330	91,050	93,375
2-151 Payroll Benefits	19,365	19,865	20,245	20,630
2-152 Wellness Program	500	500	500	500
2-214 Conventions/Registrations	6,380	6,430	6,500	6,500
2-215 Postage				
2-216 Telephone	920	1,940	960	960
2-217 Travel and Subsistence	12,100	12,300	12,300	12,300

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-221 Advertising and Promotion	20,400	20,400	20,400	20,400
2-222 Municipal Membership Fees	6,530	6,600	6,670	6,670
2-234 Education	1,500	1,500	1,500	1,500
2-239 Other Professional				
2-291 Other General Services				
2-295 Project: (specify)	16,500	16,500	16,500	16,500
2-515 Stationery, Office Supplies				
2-519 Other General Supplies	1,000	1,000	1,000	1,000
2-771 Grant: (specify) individuals, community	10,000	10,000	10,000	10,000
2-911 Rebates	4,000	4,000	4,000	4,000
2-969 Transfer to BCF				
Total 6201 Economic Development	185,730	190,365	191,625	194,335
6202 Valley Bus Society				
1-451 Custom Work	(7,405)	(7,405)	(7,405)	(7,405)
1-991 Other Income				
2-111 Salaries				
2-151 Payroll Benefits				
2-212 Communication System				
2-216 Telephone				
2-252 Repairs: Equipment	2,000	2,000	2,000	2,000
2-771 Grant: (specify) individuals, community	80,580	80,580	80,580	80,580
Total 6202 Valley Bus Society	75,175	75,175	75,175	75,175
6204 Tourism				
1-831 Wage Subsidies				
1-841 Wage Subsidies	(75,700)			
1-843 Conditional Programs	(44,758)			
1-991 Other Income	(40,000)	(40,000)	(40,000)	(40,000)
1-993 Gain (Loss) on Disposal of Asset				
2-111 Salaries	92,270	94,575	95,995	97,915
2-151 Payroll Benefits	19,000	19,380	19,670	19,965
2-152 Wellness Program				
2-212 Communication System				
2-214 Conventions/Registrations	600	600	600	600
2-216 Telephone	640	650	660	660
2-217 Travel and Subsistence	1,000	1,000	1,000	1,000
2-221 Advertising and Promotion	3,850	3,850	3,850	3,850
2-222 Municipal Membership Fees	4,470	4,470	4,470	4,470
2-239 Other Professional	44,758			
2-242 Contract: (specify)	57,500	48,980	48,980	48,980
2-275 Software Support/Upgrades				
2-291 Other General Services	6,680	6,800	6,980	6,980
2-519 Other General Supplies	600	600	600	600
2-761 Contributed to Capital Reserves	13,000	13,825	13,825	13,825

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-771 Grant: (specify) individuals, community				
2-812 Penalties, Interest, Overdraft	215	225	235	235
Total 6204 Tourism	84,125	154,955	156,865	159,080
6601 Subdivisions and Developments				
1-443 Sale of Land	(65,000)	(130,000)	(130,000)	(65,000)
1-551 Interest on Investments				
1-991 Other Income				
2-111 Salaries				
2-221 Advertising and Promotion				
2-237 Legal and Collection	4,500	4,500	4,500	4,500
2-238 Medical				
2-239 Other Professional				
2-295 Project: (specify)				
2-519 Other General Supplies				
2-539 Adjustments to Land Inventory	56,650	113,300	113,300	56,650
2-761 Contributed to Capital Reserves	3,850	7,700	7,700	3,850
2-930 Amortization Expense	12,700	12,700	12,700	12,700
Total 6601 Subdivisions and Developments	12,700	8,200	8,200	12,700
6602 Land Rentals				
1-561 Rental: Residential Land	(900)	(900)	(900)	(900)
1-562 Rental: Commercial Land	(14,200)	(25,600)	(25,600)	(25,600)
2-238 Medical				
Total 6602 Land Rentals	(15,100)	(26,500)	(26,500)	(26,500)
6701 Public Housing				
1-843 Conditional Programs				
1-991 Other Income				
2-242 Contract: (specify)	12,000	12,000	15,000	15,000
2-251 Repairs: Buildings				
2-272 Insurance and Bond Premiums	11,640	12,260	12,910	13,600
2-763 VADIM CONVERTED				
2-831 Interest	1,660			
2-930 Amortization Expense	91,225	91,225	91,225	91,225
Total 6701 Public Housing	116,525	115,485	119,135	119,825
6902 Tourist Info / DRCDT				
1-991 Other Income				
2-111 Salaries				
2-151 Payroll Benefits				
2-251 Repairs: Buildings				
2-272 Insurance and Bond Premiums	2,210	2,330	2,450	2,580
2-543 Utilities: Water and Sewer	3,060	3,125	3,195	3,195
Total 6902 Tourist Info / DRCDT	5,270	5,455	5,645	5,775
6904 Old Cells				
2-251 Repairs: Buildings	450	450	450	450

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-253 Repairs: Other	250	250	250	250
2-291 Other General Services				
2-541 Utilities: Electricity	2,370	2,420	2,475	2,525
2-542 Utilities: Gas	1,690	1,805	1,905	2,000
Total 6904 Old Cells	4,760	4,925	5,080	5,225
6905 RCMP Building				
1-451 Custom Work				
1-564 Rental: Buildings	(42,550)	(42,550)	(42,550)	(42,550)
1-991 Other Income				
2-111 Salaries				
2-151 Payroll Benefits				
2-216 Telephone				
2-241 Janitorial Services	23,700	23,700	23,700	23,700
2-251 Repairs: Buildings	8,500	8,500	8,500	8,500
2-253 Repairs: Other	3,000	3,000	3,000	3,000
2-272 Insurance and Bond Premiums	5,580	5,880	6,190	6,520
2-291 Other General Services	13,065	13,065	13,065	13,065
2-511 Safety Materials, Clothing & Shoes	300	300	300	300
2-519 Other General Supplies	650	650	650	650
2-531 Chemicals and Salts	100	100	100	100
2-541 Utilities: Electricity	17,330	17,605	17,880	18,160
2-542 Utilities: Gas	11,945	13,030	13,915	14,800
2-543 Utilities: Water and Sewer	2,040	2,080	2,120	2,120
2-926 Uncollectable Accounts				
Total 6905 RCMP Building	43,660	45,360	46,870	48,365
7201 Recreation Administration				
1-421 Programs (Taxable)				
1-991 Other Income				
1-993 Gain (Loss) on Disposal of Asset				
2-111 Salaries	10,845	142,470	144,605	147,500
2-151 Payroll Benefits	2,800	2,855	2,900	2,940
2-152 Wellness Program	300	300	300	300
2-214 Conventions/Registrations				
2-216 Telephone	420	430	440	440
2-217 Travel and Subsistence				
2-222 Municipal Membership Fees	850	850	850	850
2-223 Printing and Binding	2,000	2,000	2,000	2,000
2-234 Education	500	500	500	500
2-252 Repairs: Equipment	350	350	350	350
2-272 Insurance and Bond Premiums	720	760	800	840
2-515 Stationery, Office Supplies				
2-519 Other General Supplies				
2-521 Fuel Oil Grease				

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-930 Amortization Expense	740,000	740,000	740,000	740,000
Total 7201 Recreation Administration	758,785	890,515	892,745	895,720
7202 Aquaplex				
1-411 Admissions (taxable)	(67,500)	(91,880)	(94,180)	(94,180)
1-421 Programs (Taxable)	(4,050)	(5,500)	(5,600)	(5,600)
1-423 Programs (Taxable)	(45,000)	(61,000)	(62,150)	(62,150)
1-425 Programs (specify) (non-taxable)	(40,425)	(55,000)	(56,200)	(56,200)
1-442 Concession Sales	(4,500)	(9,000)	(9,000)	(9,000)
1-444 Sale of Materials	(2,500)	(5,000)	(5,000)	(5,000)
1-564 Rental: Buildings	(18,750)	(25,000)	(25,000)	(25,000)
1-831 Wage Subsidies				
1-841 Wage Subsidies				
1-991 Other Income				
2-111 Salaries	467,555	587,435	596,245	608,170
2-151 Payroll Benefits	76,120	94,525	95,945	97,380
2-152 Wellness Program	2,000	2,000	2,000	2,000
2-214 Conventions/Registrations	1,450	1,450	1,450	1,450
2-215 Postage	100	100	100	100
2-216 Telephone	1,175	2,200	1,225	1,225
2-217 Travel and Subsistence		1,250	1,250	1,250
2-221 Advertising and Promotion	1,000	1,000	1,000	1,000
2-222 Municipal Membership Fees	1,720	1,720	1,720	1,720
2-223 Printing and Binding	500	500	500	500
2-227 Software and Upgrades	5,175	5,175	5,175	5,175
2-234 Education	5,275	4,150	5,425	4,225
2-241 Janitorial Services	2,500	2,500	2,500	2,500
2-251 Repairs: Buildings	20,550	20,550	20,550	20,550
2-252 Repairs: Equipment	2,500	11,000	11,000	11,000
2-253 Repairs: Other	31,750	18,050	18,050	18,050
2-255 Repairs: Capital Reinvestment Program				
2-272 Insurance and Bond Premiums	8,970	9,450	9,950	10,480
2-291 Other General Services	3,950	7,155	7,155	7,155
2-511 Safety Materials, Clothing & Shoes	4,300	4,400	4,500	4,500
2-512 Goods for Re-Sale	3,250	6,500	6,500	6,500
2-513 Goods for Re-Sale: Concession	3,000	6,000	6,000	6,000
2-514 Program Materials	7,750	7,905	8,065	8,065
2-515 Stationery, Office Supplies	1,000	1,000	1,000	1,000
2-518 Janitorial Supplies	7,000	7,000	7,000	7,000
2-519 Other General Supplies	7,000	7,000	7,000	7,000
2-531 Chemicals and Salts	34,580	35,380	36,130	36,130
2-541 Utilities: Electricity	52,130	53,210	54,310	55,430
2-542 Utilities: Gas	50,400	54,550	57,765	60,980
2-543 Utilities: Water and Sewer	42,840	43,700	44,570	44,570

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-812 Penalties, Interest, Overdraft	2,375	2,400	2,450	2,450
2-813 POS - Over/Short	175	175	175	175
2-926 Uncollectable Accounts	500	500	500	500
2-969 Transfer to BCF				
Total 7202 Aquaplex	665,865	747,550	760,075	777,100
7203 Arena				
1-411 Admissions (taxable)	(6,000)	(6,000)	(6,000)	(6,000)
1-564 Rental: Buildings	(71,250)	(127,300)	(136,250)	(142,850)
1-991 Other Income				
2-111 Salaries	324,955	333,080	338,075	344,835
2-151 Payroll Benefits	66,170	67,490	68,505	69,530
2-152 Wellness Program	1,000	1,000	1,000	1,000
2-214 Conventions/Registrations	600	600	600	600
2-216 Telephone	4,845	4,945	5,050	4,050
2-217 Travel and Subsistence	1,000	1,025	1,025	1,025
2-222 Municipal Membership Fees	700	700	700	700
2-234 Education	3,700	300	400	400
2-241 Janitorial Services	2,000	3,200	3,200	3,200
2-251 Repairs: Buildings	64,500	24,000	27,500	27,500
2-252 Repairs: Equipment	6,850	6,850	6,850	6,850
2-253 Repairs: Other	20,800	20,800	20,800	20,800
2-255 Repairs: Capital Reinvestment Program				
2-262 Rental/Lease: Equipment/Furnishings				
2-272 Insurance and Bond Premiums	15,580	16,410	17,290	18,210
2-291 Other General Services	25,130	25,130	25,130	25,130
2-511 Safety Materials, Clothing & Shoes	3,750	3,750	3,750	3,750
2-518 Janitorial Supplies	6,700	6,700	6,700	6,700
2-519 Other General Supplies	3,400	3,450	3,550	3,550
2-521 Fuel Oil Grease	1,000	1,600	1,710	1,820
2-524 Consumable, Small Tools	800	800	825	825
2-531 Chemicals and Salts	6,950	6,950	6,950	6,950
2-541 Utilities: Electricity	73,645	66,765	68,365	70,065
2-542 Utilities: Gas	42,655	46,575	49,645	52,715
2-543 Utilities: Water and Sewer	32,130	32,770	33,420	33,420
2-926 Uncollectable Accounts	500	500	500	500
Total 7203 Arena	632,110	542,090	549,290	555,275
7204 Parks and Playgrounds				
1-451 Custom Work				
1-564 Rental: Buildings	(9,700)	(9,900)	(10,100)	(10,100)
1-831 Wage Subsidies				
1-841 Wage Subsidies				
1-991 Other Income	(9,000)	(9,000)	(9,000)	(9,000)
1-992 Contributions: Community Organizations				

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-111 Salaries	198,780	203,250	206,000	209,720
2-151 Payroll Benefits	23,125	23,585	23,940	24,300
2-217 Travel and Subsistence				
2-234 Education	850	850	850	850
2-252 Repairs: Equipment	13,000	13,000	13,000	13,000
2-253 Repairs: Other	1,400	1,400	1,400	1,400
2-254 Repairs: Structures	45,300	45,300	45,300	45,300
2-262 Rental/Lease: Equipment/Furnishings	750	750	750	750
2-272 Insurance and Bond Premiums	8,560	9,020	9,500	10,010
2-291 Other General Services	56,475	56,475	56,475	56,475
2-292 Contracted Service (Specify)	6,600	6,600	6,600	6,600
2-511 Safety Materials, Clothing & Shoes	3,000	3,000	3,000	3,000
2-518 Janitorial Supplies	6,800	6,800	6,800	6,800
2-519 Other General Supplies	28,600	28,600	28,600	28,600
2-521 Fuel Oil Grease	5,000	5,000	5,000	5,000
2-524 Consumable, Small Tools	2,000	2,000	2,000	2,000
2-531 Chemicals and Salts	10,400	15,400	15,400	15,400
2-535 Sand and Gravel	1,000	1,000	1,000	1,000
2-541 Utilities: Electricity	17,835	18,270	18,705	19,140
2-542 Utilities: Gas	720	745	765	790
2-543 Utilities: Water and Sewer	80,750	82,330	83,925	83,925
2-926 Uncollectable Accounts				
Total 7204 Parks and Playgrounds	492,245	504,475	509,910	514,960
7205 Seasonal Recreation Programs				
1-425 Programs (specify) (non-taxable)	(33,000)	(33,500)	(34,500)	(35,000)
1-831 Wage Subsidies				
1-991 Other Income				
2-111 Salaries	28,450	29,160	29,600	30,190
2-151 Payroll Benefits	2,450	2,500	2,540	2,580
2-216 Telephone	205	210	215	215
2-217 Travel and Subsistence	2,700	2,900	3,200	3,500
2-221 Advertising and Promotion	900	900	900	1,000
2-234 Education	500	500	500	500
2-291 Other General Services	750	750	950	950
2-514 Program Materials	4,400	4,600	5,300	5,600
2-519 Other General Supplies	500	500	500	500
2-926 Uncollectable Accounts				
Total 7205 Seasonal Recreation Programs	7,855	8,520	9,205	10,035
7206 Curling Club				
1-441 Sale of Utility	(10,000)	(18,380)	(18,380)	(18,380)
2-111 Salaries				
2-151 Payroll Benefits				
2-251 Repairs: Buildings	2,500	2,500	2,500	2,500

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-272 Insurance and Bond Premiums	6,330	6,670	7,030	7,400
2-291 Other General Services	1,000	1,000	1,000	1,000
2-541 Utilities: Electricity	10,000	18,380	18,380	18,380
2-543 Utilities: Water and Sewer	510	520	530	530
Total 7206 Curling Club	10,340	10,690	11,060	11,430
7402 Library				
1-991 Other Income	(1,630)	(1,660)	(1,690)	(1,690)
2-216 Telephone	1,630	1,660	1,690	1,690
2-261 Rental/Lease: Buildings	75,000	75,000	75,000	75,000
2-771 Grant: (specify) individuals, community	205,560	257,310	260,835	260,835
Total 7402 Library	280,560	332,310	335,835	335,835
7404 Community Facility				
1-411 Admissions (taxable)	(28,680)	(39,280)	(40,080)	(41,080)
1-421 Programs (Taxable)	(17,125)	(23,500)	(24,000)	(24,500)
1-422 Programs (Taxable)	(75,000)	(75,000)	(75,000)	(75,000)
1-423 Programs (Taxable)	(216,100)	(295,700)	(301,525)	(303,525)
1-425 Programs (specify) (non-taxable)	(3,750)	(5,000)	(5,000)	(5,000)
1-433 Advertising				
1-442 Concession Sales	(1,750)	(3,500)	(3,500)	(3,500)
1-444 Sale of Materials				
1-564 Rental: Buildings	(88,000)	(120,000)	(122,000)	(125,000)
1-569 Rental: Other	(20,000)	(20,000)	(22,000)	(23,000)
1-969 Transfer from (specify department)				
1-991 Other Income				
2-111 Salaries	559,045	742,180	753,310	768,375
2-151 Payroll Benefits	91,810	120,165	121,970	123,800
2-152 Wellness Program	2,500	2,500	2,500	2,500
2-212 Communication System				
2-214 Conventions/Registrations		1,400	1,400	1,400
2-215 Postage				
2-216 Telephone	4,400	5,495	5,590	4,590
2-217 Travel and Subsistence	1,650	3,550	3,600	3,700
2-218 Meeting Expense	200	200	200	200
2-221 Advertising and Promotion	26,800	28,300	27,300	27,500
2-222 Municipal Membership Fees	1,960	1,960	1,960	2,210
2-223 Printing and Binding	3,000	3,000	3,000	3,200
2-227 Software and Upgrades	23,460	23,460	23,810	24,060
2-234 Education	6,500	8,100	8,100	8,100
2-241 Janitorial Services	154,900	154,900	154,900	154,900
2-251 Repairs: Buildings	53,150	36,650	33,150	33,150
2-252 Repairs: Equipment	30,000	30,000	30,500	30,500
2-253 Repairs: Other	47,600	23,600	23,600	23,600
2-254 Repairs: Structures	5,000	5,000	5,000	5,000

	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-272 Insurance and Bond Premiums	39,420	41,530	43,750	46,080
2-291 Other General Services	55,395	55,125	55,625	55,725
2-295 Project: (specify)	14,000	14,000	14,000	15,000
2-511 Safety Materials, Clothing & Shoes	5,850	6,050	6,050	6,300
2-512 Goods for Re-Sale				
2-513 Goods for Re-Sale: Concession	1,350	2,700	2,700	2,700
2-514 Program Materials	6,000	6,000	6,000	6,000
2-515 Stationery, Office Supplies	6,000	6,100	6,200	6,700
2-518 Janitorial Supplies	12,000	12,000	12,000	12,000
2-519 Other General Supplies	33,750	34,750	35,550	36,500
2-524 Consumable, Small Tools	1,300	1,300	1,300	1,300
2-531 Chemicals and Salts	2,000	2,000	2,000	2,000
2-541 Utilities: Electricity	116,865	119,330	121,830	124,330
2-542 Utilities: Gas	38,000	40,000	42,000	44,000
2-543 Utilities: Water and Sewer	5,610	5,725	5,840	5,840
2-771 Grant: (specify) individuals, community	20,000	20,000	20,000	20,000
2-812 Penalties, Interest, Overdraft	8,500	11,300	11,300	11,300
2-813 POS - Over/Short	250	250	250	250
2-831 Interest	144,550	131,495	117,875	117,875
2-926 Uncollectable Accounts	1,750	750	750	1,000
2-930 Amortization Expense				
Total 7404 Community Facility	1,074,160	1,118,885	1,111,805	1,131,080
7411 Community Events				
1-442 Concession Sales				
1-445 Sale of Conservation Items				
1-833 Conditional Programs	(5,000)	(5,000)	(5,000)	(5,000)
1-991 Other Income	(39,150)	(53,300)	(53,300)	(53,300)
2-111 Salaries	58,581	59,596	60,216	61,056
2-151 Payroll Benefits	10,325	10,500	10,635	10,775
2-152 Wellness Program	500	500	500	500
2-215 Postage	150	150	150	150
2-216 Telephone	800	1,800	800	800
2-217 Travel and Subsistence	250	250	250	250
2-221 Advertising and Promotion	1,000	1,000	1,000	1,000
2-234 Education	752	252	252	252
2-252 Repairs: Equipment	600	600	600	600
2-272 Insurance and Bond Premiums	5,450	5,450	5,450	5,450
2-291 Other General Services	1,820	1,820	1,820	1,820
2-295 Project: (specify)	43,000	43,000	45,000	45,000
2-296 Project: (specify)	7,000	8,000	8,000	8,000
2-297 Project: (specify)	50,000	50,000	50,000	50,000
2-298 Project (specify)	53,000	67,000	67,500	67,500
2-511 Safety Materials, Clothing & Shoes	300			



	2021	2022	2023	2024
	Proposed	Financial	Financial	Financial
	Budget	Plan	Plan	Plan
2-515 Stationery, Office Supplies	300	100	100	100
2-519 Other General Supplies	1,430			
2-521 Fuel Oil Grease	550	550	550	550
2-541 Utilities: Electricity				
Total 7411 Community Events	191,658	192,268	194,523	195,503
9702 EDUCATION REQUISITION				
1-111 Residential	(1,850,000)	(1,850,000)	(1,850,000)	(1,850,000)
1-112 Commercial	(950,000)	(950,000)	(950,000)	(950,000)
2-781 Requisition: (specify)	2,800,000	2,800,000	2,800,000	2,800,000
Total 9702 EDUCATION REQUISITION				
Total Tax Supported				